











LARC Mozambique

Improving the Demand for Viral Load Testing at Bagamoio Health Care Center in

Maputo City, Mozambique

Isabel Pinto, Head of the National Laboratory Department, Ministry of Health, Mozambique May 16, 2017

Country Team

- Isabel Pinto Head of Laboratory Department
- Olga Novela Chief of department of Nursing
- Partners
- Jessina Masamha and Luciana Kohtsu CDC
- Lúcia Manhiça- Head of Lab of CS Bagamoio
- Laura Williamo Head of lab CS Bagamoio
- Asina Armindo de Oliveira Head of Midwifes CS Bagamoio















Bagamoio Health Center



- Primary health care facility located in Maputo
- Attends 6th highest volume of PLHIV in Maputo
- Has 6,914 patients on ART









Mozambique Project Summary

What are we trying to accomplish?	How will we know if a change is an improvement?	What change will we make that will result in an improvement?
 OVERARCHING GOAL Increase the demand for viral load testing for: CPN Clinic (Pregnant Women) CCR Clinic (Lactating Women) Consulta TARV (Adult ART Clinic) 	Increase the percentage of viral load tests ordered by clinicians for eligible patients from 0% (CPN Pregnant Women - Baseline July 2016) to 80% by 30 June 2017 Metric: Number of eligible HIV+ patients with VL testing ordered by clinician All HIV+ patients who are eligible for VL testing	 INTERVENTION Create Demand from Clinician Education – Clinicians / Staff Assure Viral Load Requisition / Register Available Data Driven Monitoring – Weekly Chart Audit & Monthly Data Review Personnel – Data Entry Clerk for DISA Link Furniture – Filing Cabinet Create Demand from Patients Patient Education Sessions











Elevator Speech

This project is about increasing the demand for HIV viral load testing at Bagamoyo Health Facility

As a result of these efforts, all patients with criteria will have their VL ordered

It's important because we are concerned about:

- * preventing vertical HIV transmission from mother to child
- * early detection of treatment failure

Success will be measured by showing improvement in:

❖ Percent of eligible patients being tested for viral load

What we need from you – to help us engage and educate all clinicians to order VL tests for all eligible patients.











THE STORY OF OUR PROJECT











Why Bagamoio? - Apparent Problem

• Demand for VL is low



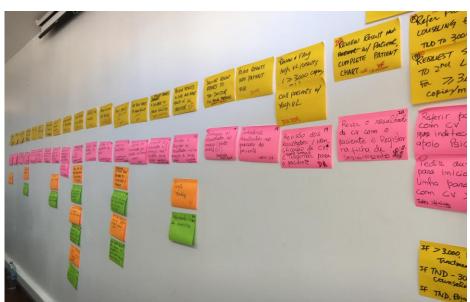








Understanding the Process



Mapping of VL cascade

Visit to MCH Clinic, Health facility lab, and VL laboratory to validate mapping exercise

Determining bottle necks and developing action plans





Process Steps (1)

PROCESS STEP	WHAT HAPPENS?	WHO IS RESPONSIBLE?	OPPORTUNITIES FOR IMPROVEMENT
1. Identify patients who meet criteria for targeted VL testing	Refer to patient chart to determine eligibility (clinical presentation & CD4)	Clinicians – Physician, Technica medicina, Nurse	1) Identify all patients who need viral load; Unclear criteria for ordering VL/ Passive ordering of VL; 3) Unclear on country algorithm for when to order VL (MCH Clinic);
2. Order VL test	Complete lab request form	Clinicians	Multiple lab forms
3. Refer patient to lab	Pt carries form & goes to lab	Clinicians	In MCH - blood drawn by MCH for all but VL (potential attrition)
4. Collect sample from patient	Venipuncture – collect samples M-Th 6:30 to 9 am	Phlebotomist	1) Collect samples on Friday 2) Collect samples during clinic hours on all days 3) Syringe / blood draw tube packaged with DBS materials (Does not follow workflow)
5. Create DBS	Pipette blood to create DBS	Lab Tech	Employ best practices for DBS drying - 4 hours recommended





WOODRUFF SCHOOL OF NURSING



Regional Collaborative

Process Step (2)

		1 ()	
PROCESS STEP	WHAT HAPPENS?	WHO IS RESPONSIBLE?	OPPORTUNITIES FOR IMPROVEMENT
6. Store samples (DBS)	Store DBS	Lab Tech	Store in Lab until transport
7. Package Samples (DBS) for transport to lab (Jose Macamo)	Create patient sample list to accompany sample	Phlebotomist or Lab Tech	1) Create patient sample list for VL only 2) Use 2 identifiers - Include NID#
8. Pick up and Transport Samples		Driver / Partners	Improve Sample Tracking - Use 2 patient identifiers
9. Receive Samples at Jose Macamo	Check for complete requisition & Date stamp; Box (120 samples); Enter info into LIS & create 3 barcodes	Admin Staff	Let site know if sample inadequate or requisition incomplete 2) Consider Barcode on DBS card - ? proper identification
10. Store Samples until Testing	Store at Room temp	Lab Techs	 Reduce time from sample receipt to testing; Place in freezer (-70) if stored > 2 weeks; Immediate notification of site if sample rejected

Process Steps (5)

PROCESS STEP	WHAT HAPPENS?	WHO IS RESPONSIBLE?	OPPORTUNITIES FOR IMPROVEMENT
21. Counseling		Counselor	Educate / follow National Algorithm
22. Review results & complete patient chart (Use VL results for patient management) a) If Between TND and 3000, refer to counseling b) If > 3,000, request committee evaluation for switching to second line c) If TND, congratulate & reinforce behavior		All clinicians	Educate/ follow National Algorithm
23. Reorder VL test 3 months after receipt of 1st VL results		All clinicians	Tracking system for monitoring

FOR LABORATORY TECHNOLOGISTS & TECHNICIANS

NURSING

Define Analyze Measure Improve Control

Gap (Problem Statement):

- No viral load tests ordered according to national algorithm from in the pre-natal and post natal clinics
- Average of 6 to 10 VL tests per month ordered from the ART clinic









Define **Improve** Measure Analyze Control

Metric Selected

Number of eligible HIV+ patients with VL testing ordered by clinician / All HIV+ patients who are eligible for VL testing

Baseline Data collected

CPN (Maternal Child Health)

0%

• Aim Statement:

Increase the percentage of viral load tests ordered according to national algorithm from 0% (baseline July 2016) to 80% by 30 June 2017











Define

Measure

Analyze

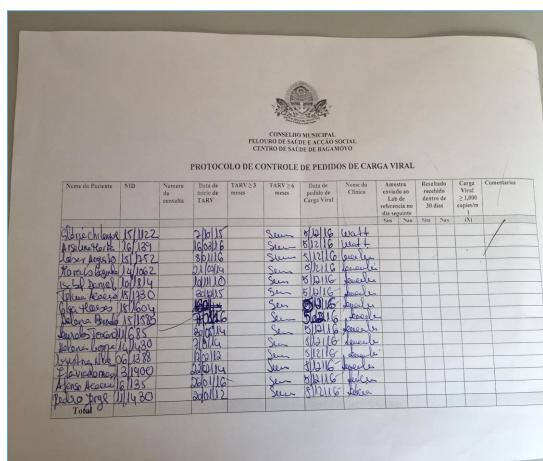
Improve

Control

Data Collection Plan / Tool

Weekly Chart Review by Team, Clinic Director → Data tabulated;

Reviewed with LARC Team → Run Chart created





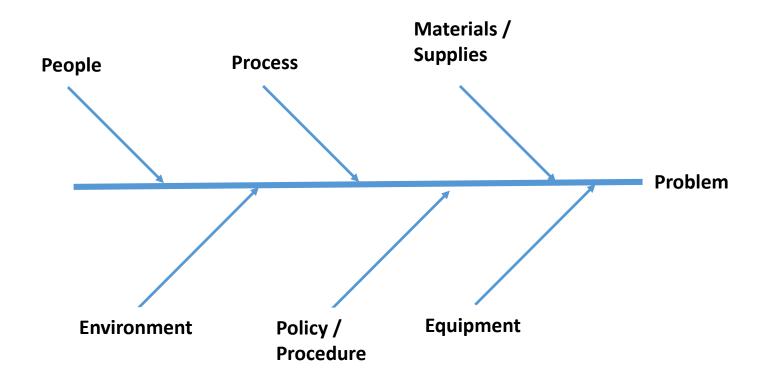








Define Analyze Measure Improve Control













Element	Findings
People	•Health facility staff not trained in VL (one clinician only trained)
Process	 Lab has limited phlebotomy hours – only between 6:30 - 9 am on Monday-Thursday Protocol for DBS preparation not followed - insufficient drying time VL results not recorded in lab register and not available to the patient files
Materials and supplies	 No job aids available No VL requests in MCH clinic; sample not collected by laboratory
Policy and procedures	 Different VL cutoffs published at health center (3,000 vs 1,000 copies) Inadequate guidelines for referral for second line treatment – no counseling before referral for 2nd line therapy











Define Measure Analyze Improve Control

Create Demand from Clinician

- Education Clinicians / Staff
- Assure Viral Load Requisition / Register Available
- Data Driven Monitoring Weekly Chart Audit & Monthly Data Review
- Personnel Data Entry Clerk hired
- Furniture Filing Cabinet, training equipment, phlebotomy equipment

Create Demand from Patients

- Patient Education Sessions
- Sample collection in prenatal clinic (process change one stop model)



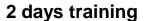








Intervention - Education



Actualização sobre Uso de Carga Viral do HIV

MISAU, Setembro 2015





República de Moçambique Ministério da Saúde Direcção Nacional de Assistência Médica

Uso de Carga Viral para a Avaliação de Pacientes HIV+ em Moçambique.

> Manual do Facilitador MISAU 2016



República de Moçambique Ministério da Saúde Direcção Nacional de Assistência Médica

Seminário sobre Uso de Carga Viral para a Avaliação de Pacientes HIV+ em Moçambique.

Manual de Participante

MISAU

2015











Intervention - Education

Clinicians trained	June 2016	July 2016	Sept 2016	Jan 2017
Director de hospital	1			
MCH nurses		5		
Clinicians (3) MCH nurses(5), Child at risk clinic nurses (2), Social support (2), Lab (2)			12	
Clinicos de consulta, SMI, APSS, Lab, digitadores, peer educators				45











Peer Educators Trained to give Patient Education













Peer Educators give Patient Education



Key Messages

- What is a viral load test?
- Who is eligible to get a VL test?
- Request a VL test at next consultation.











Requisition forms and Registers implemented

- Implemented standardized forms and registers
 - VL Requisition Book (duplicate copies) in each consultation room
 - VL Register
 - Specimen Transport Log (triplicate copies)













Chart Review / Monitoring

Where	When	How	Who	
CPN Clinic	Weekly on Friday, starting in July	Reviewed charts of all HIV+ patients on ART who visited the		
CCR Clinic	Weekly on Friday, starting in November	clinic that week		
Consulta TARV Clinic	Weekly on Friday, starting in November	Randomly select & review 25 charts from patients who visited the clinic that week	Site Team – Dr. Lucia, Laura, Asina	



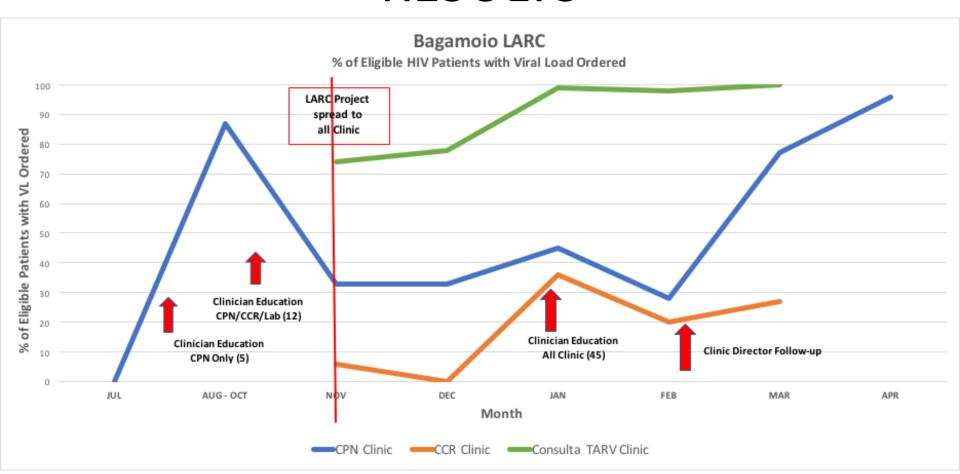








RESULTS













Define

Measure

Analyze

Improve

Control

Just Do Its

Furniture for chart storage Phlebotomy chair (awaiting arrival)

Training equipment









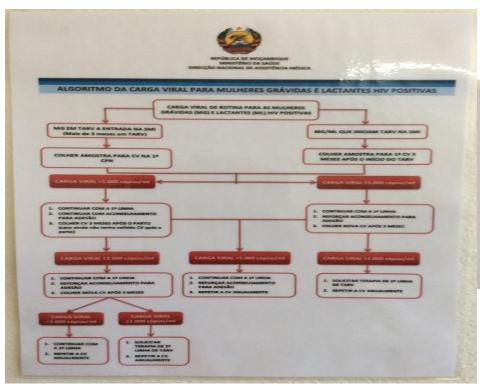








Visual Management















Define Measure Analyze Improve Control

- What are your plans to sustain the project?
 - Meeting With clinicians (evaluation)
 - Follow Up
 - Continue to do the refresh trainig to the clinician, per education,
 DSCM and a CCS Partner
- Who will the project owner? How will you transition the project to the owner?
 - Bagamio HC, continue to to do supervion
- How will you share your project story with your stakeholders?
 - Sharewith stakeholders the improment result for the VL cascade at Bimonthly meeting











Demand Creation for Testing

Stage 1	Stage 2	Stage 3	Stage 4	Stage 5
Clinicians unaware of access to viral load testing and have not been educated on its role in ART monitoring	Increased awareness of VL testing in clinicians, however minimal information is shared with clients	Clinicians routinely educate clients about viral load testing and its benefits	Organization revie vs routinely collected program data to measure performance in relation to standard operating procedures and national	Organization uses rigorous evaluation procedures and findings to demonstrate effectiveness and improve the process of demand
Community leaders/CSOs unaware of access to viral load testing	Clinicians occasionally order viral load testing for clients	Clinicians routinely order viral load testing in- line with national guidelines	guidelines for clinician use of viral load testing and education of clients	creation for viral load testing
and have not been educated on its role in ART monitoring Clients unaware of access to viral load testing and have not been	Community leaders/CSOs have an increased awareness of viral load testing and its role in ART monitoring	Community leaders/CSOs play an active role in educating their community about knowing their viral load status	All stakeholders (e.g., clinicians, client groups, community leaders, etc.) play active role in community education about VL testing and promote campaigns for all	
educated on its role in ART monitoring	Clients have an increased awareness of viral load testing and its role in ART monitoring	Clients are aware of and actively seek viral load testing	individuals to know their VL	
No standard operating procedures for viral load testing and education	Standard operating procedures for viral load testing and education are	☐ Viral load testing and education standard operating procedures are established and		
AUGUST 2016	in development NOVEMBER 2016	implemented across the organization		





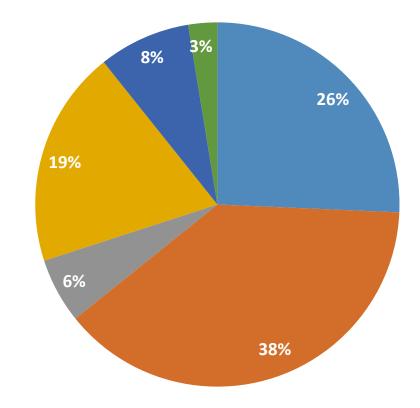






Budget

- Lecture (VL algorithms
- Training
- Phone credit
- Printer, tone and paper
- Equipment
- Printing
- Conference calls



Remaining funds \$2,215











Lessons Learned

- Are there lessons learned?
- All staff at facility must be trained and envolved;
- Head of health facility must be committed to conducted internal evaluation of the process and take the lead in implementing change
- What would you do differently in the future?
- Conduct a meeting with all heads of department at the health facility to introduce the project
- Provide minimal conditions to implement project (e.g personnel)
- Empower health facility staff to manage the available respources











Way Forward

- Chart Review / Data Monitoring Make data visible for entire clinic
- Patient flow Draw blood on same day as clinician orders; Team has begun
 to think about this next step in the process and begin collecting data on
 number of samples actually drawn at lab
- Result reporting Next project Assuring that results are available for clinical management
- Improve health facility workflow at other clinics (to eliminate barriers to VL demand
- Improve results return portion of VL Cascade
- Acitivities to increase patient education in the community

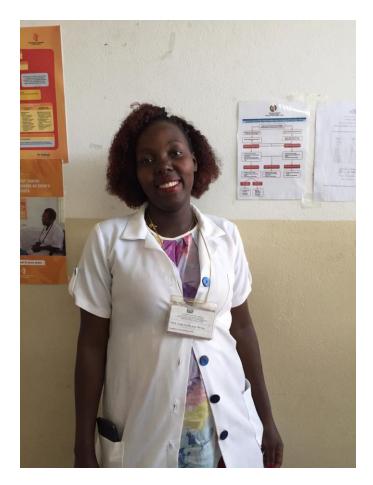














Obrigado









